

Park & Recreation

Golf Course Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Golf Operations	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Proposed	FY2014–2015 Change
Golf Operations	97.00	98.00	98.00	0.00
Total	97.00	98.00	98.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 800,534	\$ -
Bag Drop Service at Torrey Pines Golf Course Adjustment to reflect the addition of non-personnel expenditures to provide a golf bag drop service at Torrey Pines Golf Course.	0.00	65,000	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	59,200	-
Above-Ground Fuel Tanks Adjustment to reflect the addition of fuel expenditures to adequately maintain three golf courses.	0.00	52,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the COLA.	0.00	2,472	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,854)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(7,392)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(47,080)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	777,000
Torrey Pines North Golf Course Renovation Revenue adjustment to reflect a three-month closure of the Torrey Pines North Course for course renovations.	0.00	-	(1,608,000)
Total	0.00	\$ 918,880	\$ (831,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 4,032,704	\$ 4,131,412	\$ 4,235,418	\$ 104,006
Fringe Benefits	2,827,373	3,159,828	3,060,550	(99,278)
PERSONNEL SUBTOTAL	6,860,077	7,291,240	7,295,968	4,728
NON-PERSONNEL				
Supplies	\$ 1,065,545	\$ 1,227,653	\$ 1,236,498	\$ 8,845
Contracts	4,412,242	4,795,980	5,191,380	395,400
Information Technology	200,524	201,112	196,258	(4,854)
Energy and Utilities	1,642,118	1,477,617	1,979,666	502,049
Other	10,132	20,590	20,590	-
Transfers Out	296,377	263,242	275,954	12,712
Capital Expenditures	185,597	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	7,812,535	8,378,844	9,292,996	914,152

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Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964	\$ 918,880

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Proposed	FY2014-2015 Change
Charges for Services	\$ 17,178,818	\$ 16,976,647	\$ 16,298,647	\$ (678,000)
Fines Forfeitures and Penalties	1,650	-	-	-
Other Revenue	6,661	-	-	-
Rev from Money and Prop	1,377,092	1,395,100	1,242,100	(153,000)
Total	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747	\$ (831,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	32,968
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	2.00	3.00	3.00	37,690 - 45,115	130,279
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	84,243
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	140,954
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	186,492
20000479	Golf Starter	16.00	14.00	14.00	29,931 - 36,067	499,131
90000479	Golf Starter - Hourly	6.00	6.00	6.00	29,931 - 36,067	179,587
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	396,908
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	217,798
20000467	Grounds Maintenance Worker 1	26.00	26.00	26.00	28,683 - 33,987	783,651
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	3.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	86,508
20000818	Recreation Specialist	2.00	4.00	4.00	42,640 - 51,293	193,710
20000916	Senior Public Information Officer	0.00	1.00	1.00	54,059 - 65,333	-
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Grds/Greenskpr Eq Op					30,493
	Overtime Budgeted					246,523
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		97.00	98.00	98.00		\$ 4,235,418

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Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2013 Actual	FY2014* Budget	FY2015 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 17,600,366	\$ 20,238,051	\$ 11,063,749
Continuing Appropriation - CIP	6,148,657	4,765,986	11,912,746
Operating Reserve	–	1,770,880	1,880,410
TOTAL BALANCE AND RESERVES	\$ 23,749,022	\$ 26,774,917	\$ 24,856,905
REVENUE			
Concessions	\$ 1,224,172	\$ 1,165,100	\$ 1,110,100
Golf Cart Rental	120,249	112,000	129,000
Golf Driving Range	432,833	425,000	442,000
Golf Fees	16,625,737	16,439,647	15,727,647
Interest Earnings	152,920	230,000	132,000
Miscellaneous Revenue	8,310	–	–
TOTAL REVENUE	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747²
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 42,313,243	\$ 45,146,664	\$ 42,397,652
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 841,319	\$ 4,055,000	\$ 2,625,000
TOTAL CIP EXPENSE	\$ 841,319	\$ 4,055,000	\$ 2,625,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,314,634	\$ 2,378,725	\$ 2,556,547
Operating Expense	12,357,979	13,291,359	13,682,417
Operating Contingency	–	–	350,000
TOTAL OPERATING EXPENSE	\$ 14,672,613	\$ 15,670,084	\$ 16,588,964
TOTAL EXPENSE	\$ 15,513,932	\$ 19,725,084	\$ 19,213,964
RESERVES			
Continuing Appropriation - CIP	\$ 4,765,983	\$ 4,765,986	\$ 11,912,746
Operating Reserve ¹	1,770,880	1,880,410	1,990,676
TOTAL RESERVES	\$ 6,536,863	\$ 6,646,396	\$ 13,903,422
BALANCE	\$ 20,262,449	\$ 18,775,184	\$ 9,280,266
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 42,313,243	\$ 45,146,664	\$ 42,397,652

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Operating Reserve is approximately 12.0 percent of budgeted operating expenses.

²The Fiscal Year 2015 revenue budget decrease is due to the renovation and planned closure of the Torrey Pines North Course from April 2015 to September 2015.

Park & Recreation

Balboa Park GC Irrigation System / S00632

Golf Courses

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole and 9-hole golf courses at Balboa Park.

Justification: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Balboa Park Golf Course CIP Fund	700044	\$ 3,773,818	\$ 26,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Private & Others Contrib-CIP	400264	207,332	-	-	-	-	-	-	-	-	-	207,332
Total		\$ 3,981,150	\$ 26,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,007,332

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 123,743	\$ 2,006,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,130,712
CIP Contributions from General Fund	400265	-	6,743	-	-	-	-	-	-	-	-	6,743
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		\$ 123,743	\$ 2,026,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,150,295

Park & Recreation

Balboa Park Golf Course # Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 590,470	\$ 1,647,650	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 590,470	\$ 1,647,650	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Golf Courses

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: \$2.5 million is being allocated to this project in Fiscal Year 2015. Design is anticipated to be completed in Fiscal Year 2015, due to required archaeological studies.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 44,172	\$ 415,828	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 44,172	\$ 415,828	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$125,000 is allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Mission Bay Golf Course CIP Fund	700046	\$ 352,557	\$ 1,047,443	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,525,000
Total		\$ 352,557	\$ 1,047,443	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,525,000

Park & Recreation

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Golf Courses

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables is scheduled to began in Fiscal Year 2014. Demolition of the existing facilities is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Mission Bay Golf Course CIP Fund	700046	\$ 23,632	\$ 1,376,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 23,632	\$ 1,376,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$820,000 is anticipated to be transferred to new project Torrey Pines N. Golf Course - Improvements, S14019 via Council Resolution in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Torrey Pines Golf Course CIP Fund	700045	\$ 667,616	\$ 1,619,507	\$ -	\$ (820,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,467,123
Total		\$ 667,616	\$ 1,619,507	\$ -	\$ (820,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,467,123

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf areas in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to be added to the Capital Improvements Program in Fiscal Year 2014 via Council Resolution. It will receive \$820,000 from the Torrey Pines Golf Course annual allocation, AEA00001 and \$8.8 million of new appropriations for a total addition of \$9.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Torrey Pines Golf Course CIP Fund	700045	\$ -	\$ -	\$ -	9,570,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,570,000
Total		\$ -	\$ -	\$ -	9,570,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,570,000